

# **ATTACHMENT B**

**Mark Johnson**

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**From:** JB Buxton  
**Sent:** Wednesday, August 28, 2019 3:47 PM  
**To:** Cecilia Holden  
**Cc:** Eric Davis; Alan W. Duncan  
**Subject:** Re: Accountability school performance report card measures

Cecilia, I need to call you to update you on some recent developments with this. Looking like we will be bringing a partner in to support this work. I'll fill you in. We can also discuss most productive ways to bring Reps Clemmons and Horn (and others into the work).

I'm happy to meet with Rep Clemmons. Unfortunately I'm in meetings in NY and Chicago the entire week of 9/9. The next week would be better.

Thanks,

J.B.

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**From:** Cecilia Holden <Cecilia.Holden@dpi.nc.gov>  
**Sent:** Wednesday, August 28, 2019 12:20:45 PM  
**To:** JB Buxton <JB.Buxton@dpi.nc.gov>  
**Cc:** Eric Davis <Eric.Davis@dpi.nc.gov>; Alan W. Duncan <aduncan@turningpointlit.com>; Cecilia Holden <Cecilia.Holden@dpi.nc.gov>  
**Subject:** Accountability school performance report card measures

Hi, JB.

As the subcommittee chair to lead the efforts on [S362 15-Point Scale For School Performance Grades](#) legislation, I am reaching out to let you know that Rep. Clemmons inquired about the SBE's plans on moving forward with this work and would like to meet with you and me possibly the week of Sept 9<sup>th</sup> or 16<sup>th</sup>. She has some excellent ideas and would welcome an opportunity to work with us any ways that makes sense. Assuming she supports the Board's recommendations we report back to the GA, she would like to help champion this work in the GA to get us the legislation and targeted resources that will help move this work forward and our schools to be successful. In addition to this initiative, she and Rep. Horn are starting an early childhood coalition so it would be a great time to update you on that work as well.

Please let me know some dates and times that work for you. I have included Eric and Alan on copy so they are looped in and up-to-date on this initiative and can chime in on any thoughts or desired involvement they may have. Thanks in advance for your reply.

H362 makes the 15 point grading scale permanent and in Section 3, this legislation tasks the SBE and Superintendent to study the weighting of school achievement and growth and the reporting methods used to meaningfully differentiate schools on an annual basis. We are responsible for reporting back to the JLEOC by February 15, 2020.

Regards,  
*Cecilia Holden*  
 Director of Government and Community Relations, State Board of Education  
 (919)807-3406

Visit us on the web at [www.ncpublicschools.org](http://www.ncpublicschools.org). All e-mail correspondence to and from this address is subject to the North Carolina Public Records Law, which may result in monitoring and disclosure to third parties, including law enforcement.

**NEXT EMAIL**

## Mark Johnson

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**From:** Eric Davis  
**Sent:** Friday, September 6, 2019 12:06 PM  
**To:** Stephen.Pruitt@sreb.org  
**Cc:** JB Buxton  
**Subject:** NC State Bd of Education Assessment and Accountability Initiative

Hello Stephen

Following up on my voice mails, I'd welcome the opportunity to connect with you how we could benefit from your team's expertise in this initiative. I understand that JB has had some conversations with you on this. Feel free to call me or let me know a convenient time for you for a call.

Thanks

Eric

Eric C. Davis  
Chair, Member-At-Large  
NC State Board of Education  
704-651-0217

**NEXT EMAIL**

## Mark Johnson

---

**From:** buxton.jb@gmail.com  
**Sent:** Tuesday, September 10, 2019 11:45 PM  
**To:** Eric Davis  
**Subject:** SBE-SREB accountability system study  
**Attachments:** SBE-SREB accountability system study.docx

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Eric, here you go. Let me know if you want to discuss.

JB

## STUDY OF NORTH CAROLINA'S ACCOUNTABILITY SYSTEM

The State Board of Education will partner with the Southern Regional Education Board (SREB) to conduct a study of North Carolina's accountability system. The study will review the current approach to accountability as part of the state's School Performance Grades and the state's plan for the federal Every Student Succeeds Act, and the measures reported on the state's annual school report cards.

The study will include the following components:

1. Per *Session Law 2019-154*, the study shall include (i) the weighting of the school achievement score and the school growth score in calculation of the overall school performance score to best reflect performance and progress for each school and (ii) the reporting methods used to meaningfully differentiate schools on the North Carolina annual school report cards. Based on its study, the State Board shall propose recommendations on whether any changes should be made to the current weighting of school achievement scores and school growth scores and how the reporting methods for school performance scores could be improved to more accurately reflect the effectiveness of each North Carolina public school.

With the goal of maintaining the current school achievement and school growth measures, the study shall examine methods of reporting data that will better depict school performance and progress. The study shall analyze the feasibility of the following: (1) Reporting school achievement and school growth separately. (2) Reporting by graph, in a manner that depicts the intersection of (i) school achievement and growth scores, (ii) local school administrative unit achievement and growth scores, and (iii) State achievement and growth scores. (3) Including the school achievement and school growth scores for the prior two school years in annual graphical reporting, in order to provide stakeholders with clear, consistent data on individual school progress.

2. Review and recommendations on the alignment of the state's accountability system and annual school report cards with the State Board's recently adopted five-year strategic plan.
3. Review and recommendations on the alignment of the state's accountability system and annual school report cards with the constitutional guarantee of a "sound, basic education," defined in the 1997 N.C. Supreme Court decision as one that will "provide the student with at least: (1) sufficient ability to read, write, and speak the English language and a sufficient knowledge of fundamental mathematics and physical science to enable the student to function in a complex and rapidly changing society; (2) sufficient fundamental knowledge of geography, history, and basic economic and political systems to enable the student to make informed choices with regard to issues that affect the student personally or affect the student's community, state, and nation; (3) sufficient academic and vocational skills to enable the student to successfully engage in post-secondary education or vocational training; and (4) sufficient academic or vocational skills to enable the student to compete on an equal basis with others in further formal education or gainful employment in contemporary society."

As part of its review, SREB will consult the relevant findings and recommendations from WestEd's report for the Superior Court as part of the *Leandro* litigation (pending public release).



The State Board of Education will work with SREB to identify an *Accountability System Working Group* to assist SREB in its review of the state's system. The Working Group will be comprised of representatives from the State Board of Education and Department of Public Instruction, the State Board teacher, principal, superintendent and school board advisors, select higher education representatives, members of the NC Business Committee for Education, and other members as appointed by the Chair of the State Board. The working group will be led by the chair of the Student Learning and Achievement Committee.

SREB will report its findings to the State Board at its January 2020 meeting. The State Board, together with the Superintendent, will submit a final report of the results of the study along with its recommendations to the Joint Legislative Education Oversight Committee by February 15, 2020.

**NEXT EMAIL**

## Mark Johnson

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**From:** Eric Davis  
**Sent:** Wednesday, September 11, 2019 10:22 AM  
**To:** Stephen Pruitt  
**Subject:** NC SBE Accountability System Study  
**Attachments:** SBE-SREB accountability system study.docx

Stephen

As promised, attached is our vision for the study and report that we would like SREB to provide. Welcome your thoughts and a proposal for this work.

Thanks

Eric C. Davis  
Chair, Member-At-Large  
NC State Board of Education  
704-651-0217

**NEXT EMAIL**

## Mark Johnson

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**From:** Eric Davis  
**Sent:** Thursday, September 12, 2019 2:58 PM  
**To:** buxton.jb@gmail.com  
**Subject:** Re: SBE-SREB accountability system study v2

Thanks. Sent to Pruitt

Eric C. Davis  
Chair, Member-At-Large  
NC State Board of Education  
704-651-0217

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**From:** buxton.jb@gmail.com <buxton.jb@gmail.com>  
**Sent:** Thursday, September 12, 2019 2:51:58 PM  
**To:** Eric Davis <Eric.Davis@dpi.nc.gov>  
**Subject:** SBE-SREB accountability system study v2

**CAUTION:** External email. Do not click links or open attachments unless verified. Send all suspicious email as an attachment to [Report Spam](#).

I know you've sent to Stephen Pruitt, but realized I had not included the retest issue in the list of topics to be studied. Added it in this version.

JB

## STUDY OF NORTH CAROLINA'S ACCOUNTABILITY SYSTEM

The State Board of Education will partner with the Southern Regional Education Board (SREB) to conduct a study of North Carolina's accountability system. The study will review the current approach to accountability as part of the state's School Performance Grades and the state's plan for the federal Every Student Succeeds Act, and the measures reported on the state's annual school report cards.

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SREB will report its findings to the State Board at its January 2020 meeting. The State Board, together with the Superintendent, will submit a final report of the results of the study along with its recommendations to the Joint Legislative Education Oversight Committee by February 15, 2020.

**NEXT EMAIL**



## Mark Johnson

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**From:** Eric Davis  
**Sent:** Wednesday, September 18, 2019 10:38 AM  
**To:** JB Buxton  
**Subject:** Fwd:

Eric C. Davis  
Chair, Member-At-Large  
NC State Board of Education  
704-651-0217

---

**From:** Eric Davis  
**Sent:** Wednesday, September 18, 2019 10:37:53 AM  
**To:** Stephen Pruitt <Stephen.Pruitt@SREB.org>  
**Subject:** Re:

Terrific. Thanks  
Eric C. Davis  
Chair, Member-At-Large  
NC State Board of Education  
704-651-0217

---

**From:** Stephen Pruitt <Stephen.Pruitt@SREB.org>  
**Sent:** Wednesday, September 18, 2019 8:40:54 AM  
**To:** Eric Davis <Eric.Davis@dpi.nc.gov>  
**Subject:** RE:

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Hi Eric,

I have been traveling and so has my VP that will help with this. We have already been discussing it and putting the proposal together. We should have you something no later than Tuesday, but I am hoping for by the end of the week.

Stephen L. Pruitt, Ph.D.  
President  
Southern Regional Education Board  
592 10<sup>th</sup> Street, N.W.  
Atlanta, Georgia 30318-9211  
(404) 879-5601  
[Stephen.Pruitt@sreb.org](mailto:Stephen.Pruitt@sreb.org)  
SREB.org  
Twitter: @DrSPruitt

---

**From:** Eric Davis <Eric.Davis@dpi.nc.gov>  
**Sent:** Tuesday, September 17, 2019 10:19 AM

**To:** Stephen Pruitt <Stephen.Pruitt@SREB.org>

**Subject:** Re:

Hello Stephen

Looking forward to reading your proposal. Any idea when you will have it ready?

Thanks

Eric

Eric C. Davis

Chair, Member-At-Large

NC State Board of Education

704-651-0217

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**From:** Eric Davis <[Eric.Davis@dpi.nc.gov](mailto:Eric.Davis@dpi.nc.gov)>

**Sent:** Thursday, September 12, 2019 2:58:03 PM

**To:** Stephen Pruitt <[stephen.pruitt@sreb.org](mailto:stephen.pruitt@sreb.org)>

**Subject:**

Stephen

One item left off was the retest issue which is added to this.

Thanks again

Eric C. Davis

Chair, Member-At-Large

NC State Board of Education

704-651-0217

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**NEXT EMAIL**

## Mark Johnson

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**From:** Eric Davis  
**Sent:** Wednesday, September 25, 2019 10:44 AM  
**To:** Stephen Pruitt  
**Cc:** JB Buxton  
**Subject:** Re: Call?

Sure, would like to include JB.

I can do most anytime on Sept 30.

Eric C. Davis  
Chair, Member-At-Large  
NC State Board of Education  
704-651-0217

---

**From:** Stephen Pruitt <Stephen.Pruitt@SREB.org>  
**Sent:** Wednesday, September 25, 2019 9:41:04 AM  
**To:** Eric Davis <Eric.Davis@dpi.nc.gov>  
**Subject:** Call?

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Hi Eric,

Would you be up for a call on Monday? I think we need to talk through a couple of item to make sure we are clear on the work.

Thanks,

Stephen

Stephen L. Pruitt, Ph.D.  
President  
Southern Regional Education Board  
592 10<sup>th</sup> Street, N.W.  
Atlanta, Georgia 30318-9211  
(404) 879-5601  
[Stephen.Pruitt@sreb.org](mailto:Stephen.Pruitt@sreb.org)  
SREB.org  
Twitter: @DrSPruitt

## Mark Johnson

---

**From:** Eric Davis  
**Sent:** Wednesday, September 25, 2019 1:22 PM  
**To:** JB Buxton; 'Stephen Pruitt'  
**Subject:** Re: Call?

Perfect  
Eric C. Davis  
Chair, Member-At-Large  
NC State Board of Education  
704-651-0217

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**From:** JB Buxton <buxton.jb@gmail.com>  
**Sent:** Wednesday, September 25, 2019 10:58:33 AM  
**To:** 'Stephen Pruitt' <Stephen.Pruitt@SREB.org>; Eric Davis <Eric.Davis@dpi.nc.gov>  
**Subject:** RE: Call?

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I can make 1 work.

---

**From:** Stephen Pruitt <Stephen.Pruitt@SREB.org>  
**Sent:** Wednesday, September 25, 2019 10:53 AM  
**To:** Eric Davis <Eric.Davis@dpi.nc.gov>  
**Cc:** JB Buxton <buxton.jb@gmail.com>  
**Subject:** Re: Call?

Happy to include JB. How about 1?

Sent from my iPhone

On Sep 25, 2019, at 10:44 AM, Eric Davis <[Eric.Davis@dpi.nc.gov](mailto:Eric.Davis@dpi.nc.gov)> wrote:

Sure, would like to include JB.

I can do most anytime on Sept 30.

Eric C. Davis  
Chair, Member-At-Large  
NC State Board of Education  
704-651-0217

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**From:** Stephen Pruitt <[Stephen.Pruitt@SREB.org](mailto:Stephen.Pruitt@SREB.org)>  
**Sent:** Wednesday, September 25, 2019 9:41:04 AM  
**To:** Eric Davis <[Eric.Davis@dpi.nc.gov](mailto:Eric.Davis@dpi.nc.gov)>  
**Subject:** Call?

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Hi Eric,

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Thanks,

Stephen

Stephen L. Pruitt, Ph.D.  
President  
Southern Regional Education Board  
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Atlanta, Georgia 30318-9211  
(404) 879-5601  
[Stephen.Pruitt@sreb.org](mailto:Stephen.Pruitt@sreb.org)  
[SREB.org](http://SREB.org)  
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**NEXT EMAIL**

## Mark Johnson

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**From:** Eric Davis  
**Sent:** Thursday, October 10, 2019 11:31 AM  
**To:** Deanna Townsend-Smith; JB Buxton  
**Subject:** Fwd: North Carolina Proposal  
**Attachments:** North Carolina Accountability Proposal 100319.docx

Deanna

This is our plan for independent expertise for the school performance grade work.

Eric C. Davis  
Chair, Member at Large  
NC State Board of Education

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**From:** Stephen Pruitt <Stephen.Pruitt@SREB.org>  
**Sent:** Thursday, October 10, 2019 10:22:01 AM  
**To:** Eric Davis <Eric.Davis@dpi.nc.gov>; JB Buxton <buxton.jb@gmail.com>  
**Subject:** FW: North Carolina Proposal

**CAUTION:** External email. Do not click links or open attachments unless verified. Send all suspicious email as an attachment to [Report Spam](#).

Good morning Eric and JB. My apologies for getting this to you late. It is not our typical practice but between a couple of our key folks traveling and my knee surgery timing was tough.

Please see the attached proposal. We are happy to discuss if you have concerns or we did not capture it quite right.

Stephen

Stephen L. Pruitt, Ph.D.  
President  
Southern Regional Education Board  
592 10<sup>th</sup> Street, N.W.  
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(404) 879-5601  
[Stephen.Pruitt@sreb.org](mailto:Stephen.Pruitt@sreb.org)  
SREB.org  
Twitter: @DrSPruitt

---

**From:** Dale Winkler <dale.winkler@sreb.org>  
**Sent:** Tuesday, October 8, 2019 6:07 AM  
**To:** Stephen Pruitt <Stephen.Pruitt@SREB.org>  
**Subject:** North Carolina Proposal

Stephen,

Please review the attached proposal and let me know if revisions are needed.



Thank you,  
Dale Winkler, Ed.D.  
Vice President – School Improvement  
Southern Regional Education Board  
592 Tenth Street, NW  
Atlanta, GA 30318  
404-879-5529

**NEXT EMAIL**

## Mark Johnson

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**From:** JB Buxton <buxton.jb@gmail.com>  
**Sent:** Tuesday, October 15, 2019 10:14 AM  
**To:** 'Stephen Pruitt'  
**Cc:** Eric Davis  
**Subject:** RE: North Carolina Proposal

**CAUTION:** External email. Do not click links or open attachments unless verified. Send all suspicious email as an attachment to [Report Spam](#).

Stephen, I'm responding on behalf of Eric Davis and myself. We finally had a chance to touch base on the proposal. A few observations and questions:

1. We want to make sure that the review of NC's current accountability system will address the four components of the planned study that we sent to you (copied those at the bottom of the email). It's not clear from the scope/activities if that is the case.
2. Is Terry Holliday the external expert in the budget? Terry's history in NC, his prior work with State Supt. Johnson, and his past efforts supporting states on accountability systems make him a strong fit for us.
3. Do you feel like you have enough engagement with key shareholders (I'm using that term on purpose for you...) in the state? Do you need to build in time for additional interviews/research about the current system?

One other addition: the Governor's Commission on Sounds, Basic Education (also known as the Leandro Commission) has developed a number of recommendations you could consider about the accountability program.

I'm traveling and in meetings this week out on the west coast. Happy to discuss any and all of this. For this week, might be easier to get Eric Davis on the phone. Thanks.

JB

\*\*\*

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**Sent:** Thursday, October 10, 2019 10:22 AM  
**To:** Eric Davis <Eric.Davis@dpi.nc.gov>; JB Buxton <buxton.jb@gmail.com>  
**Subject:** FW: North Carolina Proposal

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President

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[Stephen.Pruitt@sreb.org](mailto:Stephen.Pruitt@sreb.org)  
SREB.org  
Twitter: @DrSPruitt

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**Subject:** North Carolina Proposal

Stephen,

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Thank you,  
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Vice President – School Improvement  
Southern Regional Education Board  
592 Tenth Street, NW  
Atlanta, GA 30318  
404-879-5529

**NEXT EMAIL**

## Mark Johnson

---

**From:** Eric Davis  
**Sent:** Tuesday, October 22, 2019 2:07 PM  
**To:** Stephen Pruitt; JB Buxton  
**Cc:** Dale Winkler  
**Subject:** Re: North Carolina Proposal

Stephen

Thanks for these responses. They address our questions. Could you incorporate these into the proposal?

Would like to connect with you by phone to discuss any support you need in kicking off this effort. Is there a good time/day for you?

Eric C. Davis  
Chair, Member-At-Large  
NC State Board of Education  
704-651-0217

---

**From:** Stephen Pruitt <Stephen.Pruitt@SREB.org>  
**Sent:** Wednesday, October 16, 2019 8:57:12 AM  
**To:** JB Buxton <buxton.jb@gmail.com>  
**Cc:** Eric Davis <Eric.Davis@dpi.nc.gov>; Dale Winkler <dale.winkler@sreb.org>  
**Subject:** RE: North Carolina Proposal

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JB and Eric,

Thanks for the feedback. I will answer your questions in red below. Happy to jump on a call if necessary as well.

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2. Is Terry Holliday the external expert in the budget? Terry's history in NC, his prior work with State Supt. Johnson, and his past efforts supporting states on accountability systems make him a strong fit for us. Yes, Terry is the external expert we will use. We have already discussed it with him and he is on board. We did not include him by name as it is just not our practice to do so.
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Stephen

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[Stephen.Pruitt@sreb.org](mailto:Stephen.Pruitt@sreb.org)  
SREB.org  
Twitter: @DrSPruitt

---

**From:** JB Buxton <buxton.jb@gmail.com>  
**Sent:** Tuesday, October 15, 2019 10:14 AM  
**To:** Stephen Pruitt <Stephen.Pruitt@SREB.org>  
**Cc:** 'Eric Davis' <Eric.Davis@dpi.nc.gov>  
**Subject:** RE: North Carolina Proposal

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I'm traveling and in meetings this week out on the west coast. Happy to discuss any and all of this. For this week, might be easier to get Eric Davis on the phone. Thanks.

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The study will include the following components:

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With the goal of maintaining the current school achievement and school growth measures, the study shall examine methods of reporting data that will better depict school performance and progress. The study shall analyze the feasibility of the following: (1) Reporting school achievement and school growth separately. (2) Reporting by graph, in a manner that depicts the intersection of (i) school achievement and growth scores, (ii) local school administrative unit achievement and growth scores, and (iii) State achievement and growth scores. (3) Including the school achievement and school growth scores for the prior two school years in annual graphical reporting, in order to provide stakeholders with clear, consistent data on individual school progress.

2. Study the feasibility of including end of grade and end of course retest scores in the both the achievement and growth calculations for schools and districts.
3. Review and recommendations on the alignment of the state's accountability system and annual school report cards with the State Board's recently adopted five-year strategic plan.
4. Review and recommendations on the alignment of the state's accountability system and annual school report cards with the constitutional guarantee of a "sound, basic education," defined in the 1997 N.C. Supreme Court decision as one that will "provide the student with at least: (1) sufficient ability to read, write, and speak the English language and a sufficient knowledge of fundamental mathematics and physical science to enable the student to function in a complex and rapidly changing society; (2) sufficient fundamental knowledge of geography, history, and basic economic and political systems to enable the student to make informed choices with regard to issues that affect the student personally or affect the student's community, state, and nation; (3) sufficient academic and vocational skills to enable the student to successfully engage in post-secondary education or vocational training; and (4) sufficient academic or vocational skills to enable the student to compete on an equal basis with others in further formal education or gainful employment in contemporary society."

As part of its review, SREB will consult the relevant findings and recommendations from WestEd's report for the Superior Court as part of the *Leandro* litigation (pending public release).

The State Board of Education will work with SREB to identify an *Accountability System Working Group* to assist SREB in its review of the state's system. The Working Group will be comprised of representatives from the State Board of Education and Department of Public Instruction, the State Board teacher, principal, superintendent and school board advisors, select higher education representatives, members of the Office of the Governor and the NC Business Committee for Education, and other members as appointed by the Chair of the State Board. The working group will be led by the chair of the Student Learning and Achievement Committee.

SREB will report its findings to the State Board at its January 2020 meeting. The State Board, together with the Superintendent, will submit a final report of the results of the study along with its recommendations to the Joint Legislative Education Oversight Committee by February 15, 2020.

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**From:** Stephen Pruitt <[Stephen.Pruitt@SREB.org](mailto:Stephen.Pruitt@SREB.org)>  
**Sent:** Thursday, October 10, 2019 10:22 AM  
**To:** Eric Davis <[Eric.Davis@dpi.nc.gov](mailto:Eric.Davis@dpi.nc.gov)>; JB Buxton <[buxton.jb@gmail.com](mailto:buxton.jb@gmail.com)>  
**Subject:** FW: North Carolina Proposal

Good morning Eric and JB. My apologies for getting this to you late. It is not our typical practice but between a couple of our key folks traveling and my knee surgery timing was tough.

Please see the attached proposal. We are happy to discuss if you have concerns or we did not capture it quite right.

Stephen

Stephen L. Pruitt, Ph.D.  
President  
Southern Regional Education Board  
592 10<sup>th</sup> Street, N.W.  
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(404) 879-5601  
[Stephen.Pruitt@sreb.org](mailto:Stephen.Pruitt@sreb.org)  
SREB.org  
Twitter: @DrSPruitt

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**From:** Dale Winkler <[dale.winkler@sreb.org](mailto:dale.winkler@sreb.org)>  
**Sent:** Tuesday, October 8, 2019 6:07 AM  
**To:** Stephen Pruitt <[Stephen.Pruitt@SREB.org](mailto:Stephen.Pruitt@SREB.org)>  
**Subject:** North Carolina Proposal

Stephen,

Please review the attached proposal and let me know if revisions are needed.

Thank you,  
Dale Winkler, Ed.D.  
Vice President – School Improvement  
Southern Regional Education Board  
592 Tenth Street, NW  
Atlanta, GA 30318  
404-879-5529

**NEXT EMAIL**

## Mark Johnson

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**From:** Deanna Townsend-Smith  
**Sent:** Sunday, November 3, 2019 9:05 PM  
**To:** Eric Davis; JB Buxton  
**Cc:** Stephen Pruitt  
**Subject:** RE: North Carolina Proposal  
**Attachments:** North Carolina Accountability Proposal\_ED Signed\_11032019.pdf

Hi Eric and JB:

Attached is the signed copy of the proposal. Let me know if there are questions or concerns. Thanks.

### **Deanna Townsend-Smith, Ed.D.**

*Director of Board Operations and Policy*  
State Board of Education  
6302 Mail Service Center  
Raleigh, NC 27699-6302  
[deanna.townsend-smith@dpi.nc.gov](mailto:deanna.townsend-smith@dpi.nc.gov)  
(P) 919-807-3608  
(F) 919-807-3198

***\*Here to Serve, Transform, Empower and Inspire\****

---

**From:** Stephen Pruitt <[Stephen.Pruitt@SREB.org](mailto:Stephen.Pruitt@SREB.org)>  
**Sent:** Thursday, October 31, 2019 9:03 AM  
**To:** Eric Davis <[Eric.Davis@dpi.nc.gov](mailto:Eric.Davis@dpi.nc.gov)>; JB Buxton <[buxton.jb@gmail.com](mailto:buxton.jb@gmail.com)>; Deanna Townsend-Smith <[Deanna.Townsend-Smith@dpi.nc.gov](mailto:Deanna.Townsend-Smith@dpi.nc.gov)>  
**Subject:** FW: North Carolina Proposal

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---

**From:** Dale Winkler <[dale.winkler@sreb.org](mailto:dale.winkler@sreb.org)>  
**Sent:** Wednesday, October 23, 2019 10:00 AM

**To:** Stephen Pruitt <[Stephen.Pruitt@SREB.org](mailto:Stephen.Pruitt@SREB.org)>

**Cc:** Ivy Alford <[ivy.alford@sreb.org](mailto:ivy.alford@sreb.org)>

**Subject:** RE: North Carolina Proposal

Please see attached the revised NC proposal. Let me know if additional revisions are needed.

Dale Winkler, Ed.D.  
Vice President – School Improvement  
Southern Regional Education Board  
592 Tenth Street, NW  
Atlanta, GA 30318  
404-879-5529

---

**From:** Stephen Pruitt <[Stephen.Pruitt@SREB.org](mailto:Stephen.Pruitt@SREB.org)>

**Sent:** Tuesday, October 22, 2019 2:16 PM

**To:** Eric Davis <[Eric.Davis@dpi.nc.gov](mailto:Eric.Davis@dpi.nc.gov)>

**Cc:** JB Buxton <[buxton.jb@gmail.com](mailto:buxton.jb@gmail.com)>; Dale Winkler <[dale.winkler@sreb.org](mailto:dale.winkler@sreb.org)>; Theresa Belcher <[Theresa.Belcher@sreb.org](mailto:Theresa.Belcher@sreb.org)>

**Subject:** Re: North Carolina Proposal

We can do that. Theresa will find a time for us to talk. This week is pretty slammed so it may be early next week.

Stephen

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[SREB.org](http://SREB.org)  
Twitter: @DrSPruitt

On Oct 22, 2019, at 1:07 PM, Eric Davis <[Eric.Davis@dpi.nc.gov](mailto:Eric.Davis@dpi.nc.gov)> wrote:

Stephen

Thanks for these responses. They address our questions. Could you incorporate these into the proposal?

Would like to connect with you by phone to discuss any support you need in kicking off this effort. Is there a good time/day for you?

Eric C. Davis  
Chair, Member-At-Large  
NC State Board of Education  
704-651-0217

---

**From:** Stephen Pruitt <[Stephen.Pruitt@SREB.org](mailto:Stephen.Pruitt@SREB.org)>

**Sent:** Wednesday, October 16, 2019 8:57:12 AM

**To:** JB Buxton <[buxton.jb@gmail.com](mailto:buxton.jb@gmail.com)>

Cc: Eric Davis <[Eric.Davis@dpi.nc.gov](mailto:Eric.Davis@dpi.nc.gov)>; Dale Winkler <[dale.winkler@sreb.org](mailto:dale.winkler@sreb.org)>

Subject: RE: North Carolina Proposal

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JB and Eric,

Thanks for the feedback. I will answer your questions in red below. Happy to jump on a call if necessary as well.

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